



London N. Breed,
Mayor

Greg Wagner,
Chief Financial Officer

MEMORANDUM

March 20, 2019

TO: President Ed Chow and Honorable Members of the Health Commission

THROUGH: Dr. Grant Colfax, Director of Health

FROM: Greg Wagner, Chief Financial Officer *GWGC*

RE: Revenue and Expenditure Projection Report – 2nd Quarter FY 2018-19

This report presents the second quarter statement of revenues and expenditures for the Department of Public Health for fiscal year 2018-19. These figures are based on revenue collected and billed, and expenses incurred for the fiscal year beginning July 1, 2018. Figures reported include projected balances based on actual revenues and expenditures as of December 31, 2018. At the end of the second quarter, the department projects a net general fund surplus of \$31.1 million. The Department projects operating expenditures to be below budget by \$2.6 million, and revenues to be above budget by \$28.5 million.

Second Quarter Projected FY 2018-19 Surplus/(Deficit) (in Millions)

Second Quarter	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
HGH - Zuckerberg SF General	\$ 923.9	\$ 944.4	\$ 20.6	\$ 1,119.2	\$ 1,122.4	\$ (3.2)	\$ 17.4
HLH- Laguna Honda Hospital	\$ 176.3	\$ 192.6	\$ 16.4	\$ 267.6	\$ 269.6	\$ (2.0)	\$ 14.4
HPC - Primary Care	\$ 29.7	\$ 25.0	\$ (4.7)	\$ 99.9	\$ 99.6	\$ 0.2	\$ (4.5)
HBH - Behavioral Health	\$ 221.2	\$ 216.2	\$ (5.0)	\$ 388.0	\$ 387.5	\$ 0.5	\$ (4.5)
HJH - Jail Health	\$ 0.4	\$ 0.4	\$ -	\$ 35.9	\$ 35.9	\$ -	\$ -
HHH - Home Health	\$ 2.3	\$ 2.3	\$ 0.1	\$ 8.8	\$ 8.8	\$ (0.1)	\$ (0.0)
HNS - Health Network	\$ 155.2	\$ 155.2	\$ 0.0	\$ 254.3	\$ 251.7	\$ 2.6	\$ 2.6
HPH - Public Health Division	\$ 26.8	\$ 26.9	\$ 0.2	\$ 82.5	\$ 78.8	\$ 3.7	\$ 3.9
HAD - Central Administration	\$ 36.8	\$ 37.8	\$ 1.0	\$ 154.8	\$ 154.1	\$ 0.7	\$ 1.8
Total	\$ 1,572.4	\$ 1,600.9	\$ 28.5	\$ 2,410.9	\$ 2,408.3	\$ 2.6	\$ 31.1

Zuckerberg San Francisco General Hospital: ZSFG projects a \$17.4 million favorable variance compared to budget. Projected revenues are above budget by \$20.6 million, and projected expenditures are above budget by \$3.2 million. Significant variances include:

- \$17.2 million favorable variance in payments for the Global Payment Program and PRIME program under the Medicaid 1115 Waiver.
- \$1.6 million favorable variance in net patient revenues resulting from a higher-than budgeted patient census.
- \$1.8 million surplus in capitation revenue.

- \$9.8 million unfavorable variance in expenditures. ZSFG continues to experience higher-than-budgeted census, resulting in staffing costs above budget to meet required staffing ratios and patient care needs. In the FY 18-19 budget, the Mayor and Board of Supervisors appropriated \$6.6 million in project funds (paid for with additional revenue from the higher census) to become available in the case that ZSFG continues to exceed budgeted census. This \$6.6 million partially offsets the projected overage in personnel costs.

Laguna Honda Hospital: LHH projects a surplus of \$14.4 million, including:

- \$16.4 million favorable variance in net patient service revenue due to a higher-than-expected annual increase in the Medi-Cal per diem rate
- \$2.0 million deficit in salary and fringe benefit costs due to a higher-than-normal backfill costs for staff sick calls and FMLA leave.

Primary Care: Primary Care projects a \$4.4 million deficit due to weakness in fee-for-service and capitation revenues driven by lower than expected Medi-Cal managed care enrollment levels.

Behavioral Health: Behavioral Health projects a year-end deficit of \$4.1 million, driven by:

- \$4.5 million shortfall in Short/Doyle Medi-Cal revenues due to timing issues in implementation of the Drug Medi-Cal Organized Delivery System.
- \$5.9 million shortfall in budgeted retroactive payments under a State Plan Amendment allowing counties to draw down the federal share of funding for unreimbursed mental health costs. The revenue was expected and budgeted in FY 18-19, but received in late FY 17-18. This revenue is budgeted under the category of fines, fees, and licenses.
- \$5.3 million surplus in State 2011 Realignment funding.

DPH has reserved funds under Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance in anticipation of potential shortfalls in both Drug Medi-Cal and State Plan Amendment revenue (see further detail in the Comments section below).

Jail Health Services: Jail Health does not project any significant variances from budget.

Health at Home: Health at Home does not project any significant variances from budget.

Health Network Services: HNS projects a surplus of \$2.6 million from savings in non-personnel services, due to contract expenditures below budget in the Health San Francisco program.

Public Health Division: Public Health Division projects a \$3.9 million year-end surplus due to personnel expenditure savings from delays in hiring newly budgeted positions.

Public Health Administration: Public Health Administration projects \$1.8 million favorable variance due to:

- \$1.0 million in surplus revenue under the Medi-Cal Administrative Activities program
- \$0.8 million in personnel cost savings.

Comments:

- The positive balance projected in this report (along with other projected variances from adopted budget), will be applied to offset the City's projected General Fund deficit. The net impact of these projected variances is noted in the Controller's 6-Month Budget Status Report.
- While the department projects a net favorable General Fund bottom line due to revenue strength, if present trends continue the department is on track to approach or exceed its expenditure appropriation. As a result, the Department is taking additional measures to monitor and control spending, including additional approvals for proposed new hires, daily monitoring of patient census, enhanced reporting of spending rates at the sub-division level, and analyzing options for allocating costs to project accounts.
- Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance authorizes the Controller to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with the Affordable Care Act and funding allocations for indigent health services. This provision was adopted by the Board of Supervisors to smooth volatile state and federal revenues that can lead to large variances between budgeted and actual amounts due to unpredictable timing of payments, major changes in projected allocations, and delays in final audit settlements. Current projected uses of the Management Reserve total \$80.8 million. Potential uses include: greater-than-budgeted withholding of 1991 health and welfare realignment subventions; reserves for potential audit findings requiring repayment of federal mental health revenues; offsets for state and federal payments budgeted in FY 18-19 but received in FY 17-18; revenue risk due to timing of Drug Medi-Cal program implementation; and revenue risk due to implementation of the new electronic health records system in FY 2018-19. The Mayor's proposed FY 18-19 and 19-20 budget appropriated \$56 million from this reserve to repay disallowed federal revenues under SB 1128, which reduced the reserve balance from \$136.8 million at FY 17-18 year end to the current \$80.8 million level. As discussed in the Behavioral Health section above, this report projects \$11.2 million in revenue shortfalls that could trigger release of reserves later in the fiscal year.
- This report assumes no variance from budget in 1991 State Realignment revenues, consistent with past practice. Because these revenues affect multiple departments they are monitored and projected centrally by the City Controller's Office and reported in the Controller's 6-Month Report. As a result, the year-end projections in this report differ by \$5.8 million from the Controller's 6-Month Report, which projects a \$36.9 million year-end balance for DPH after factoring in 1991 Realignment allocations.

DPH Second Quarter Summary (\$ Millions)

Second Quarter

	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
HGH - Zuckerberg SF General	\$ 923.9	\$ 944.4	\$ 20.6	\$ 1,119.2	\$ 1,122.4	\$ (3.2)	\$ 17.4
HLH- Laguna Honda Hospital	\$ 176.3	\$ 192.6	\$ 16.4	\$ 267.6	\$ 269.6	\$ (2.0)	\$ 14.4
HPC - Primary Care	\$ 29.7	\$ 25.0	\$ (4.7)	\$ 99.9	\$ 99.6	\$ 0.2	\$ (4.5)
HBH - Behavioral Health	\$ 221.2	\$ 216.2	\$ (5.0)	\$ 388.0	\$ 387.5	\$ 0.5	\$ (4.5)
HJH - Jail Health	\$ 0.4	\$ 0.4	\$ -	\$ 35.9	\$ 35.9	\$ -	\$ -
HHH - Home Health	\$ 2.3	\$ 2.3	\$ 0.1	\$ 8.8	\$ 8.8	\$ (0.1)	\$ (0.0)
HNS - Health Network	\$ 155.2	\$ 155.2	\$ 0.0	\$ 254.3	\$ 251.7	\$ 2.6	\$ 2.6
HPH - Public Health Division	\$ 26.8	\$ 26.9	\$ 0.2	\$ 82.5	\$ 78.8	\$ 3.7	\$ 3.9
HAD - Central Administration	\$ 36.8	\$ 37.8	\$ 1.0	\$ 154.8	\$ 154.1	\$ 0.7	\$ 1.8
Total	\$ 1,572.4	\$ 1,600.9	\$ 28.5	\$ 2,410.9	\$ 2,408.3	\$ 2.6	\$ 31.1

First Quarter

	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
HGH - Zuckerberg SF General	\$ 897.7	\$ 940.1	\$ 42.4	\$ 1,073.1	\$ 1,082.6	\$ (9.5)	\$ 32.9
HLH- Laguna Honda Hospital	\$ 176.2	\$ 178.0	\$ 1.8	\$ 268.0	\$ 270.3	\$ (2.3)	\$ (0.5)
HPC - Primary Care	\$ 29.7	\$ 27.3	\$ (2.4)	\$ 100.0	\$ 100.1	\$ (0.1)	\$ (2.5)
HBH - Behavioral Health	\$ 221.2	\$ 210.3	\$ (10.9)	\$ 399.1	\$ 398.3	\$ 0.8	\$ (10.1)
HJH - Jail Health	\$ 0.2	\$ 0.2	\$ -	\$ 36.4	\$ 36.4	\$ -	\$ -
HHH - Home Health	\$ 2.3	\$ 2.3	\$ -	\$ 8.8	\$ 8.6	\$ 0.2	\$ 0.2
HNS - Health Network	\$ 155.2	\$ 155.3	\$ 0.0	\$ 256.9	\$ 255.3	\$ 1.7	\$ 1.7
HPH - Public Health Division	\$ 26.8	\$ 28.0	\$ 1.2	\$ 83.3	\$ 79.7	\$ 3.6	\$ 4.8
HAD - Central Administration	\$ 36.8	\$ 36.8	\$ (0.0)	\$ 155.0	\$ 154.6	\$ 0.4	\$ 0.4
Total	\$ 1,546.0	\$ 1,578.2	\$ 32.2	\$ 2,380.5	\$ 2,385.8	\$ (5.3)	\$ 26.8

Department of Public Health
STATEMENT OF REVENUE AND EXPENSES
December 31, 2018
(In Millions of Dollars)

CURRENT YEAR						
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:						
1	Medi-Cal Revenue	345.4	335.4	299.3	10.0	2.99%
2	Medicare Revenue	180.3	175.4	175.4	4.9	2.79%
3	Short Doyle M/Cal	86.1	91.1	91.1	(5.0)	-5.49%
4	Patient Fees	2.6	2.6	2.6	(0.0)	-0.09%
5	Other Patient Revenue	131.0	129.5	129.5	1.5	1.18%
6	TOTAL PATIENT SERVICE REVENUE	745.5	734.0	697.9	11.5	1.56%
7						
OTHER OPERATING REVENUE:						
9	MAA/TCM	9.7	8.7	8.7	1.0	11.43%
10	GPP/PRIME	189.3	172.0	172.0	17.2	10.02%
11	EPP QIP	112.9	112.9	112.9	(0.0)	0.00%
12	Healthy San Francisco - City Option Fees	16.9	16.9	16.9	(0.0)	-0.03%
13	SAPT	9.9	9.9	9.9	-	0.00%
14	Capitation Fees / Health Plan Settlements	120.1	120.9	120.9	(0.8)	-0.70%
15	2011 Realignment	42.5	37.2	37.2	5.3	14.33%
16	1991 Health & Welfare Realignment	154.1	154.1	154.1	0.0	0.01%
17	Fees/Fines/Licenses	35.0	40.7	40.7	(5.7)	-13.99%
18	Other State/Misc	14.5	14.5	14.5	0.0	0.09%
19	Revenues from Other Departments	9.8	9.8	9.7	0.0	0.04%
20	Multi-Year Projects	16.9	16.9	16.9	(0.0)	-0.01%
21	Transfer-In	123.7	123.7	123.7	(0.0)	0.00%
22	TOTAL OTHER OPERATING REVENUE	855.4	838.4	838.3	17.0	2.03%
23						
24	TOTAL OPERATING REVENUE	1,600.9	1,572.4	1,536.2	28.5	1.81%
25						
OPERATING EXPENSES:						
27	Salaries	783.5	773.1	772.4	(10.5)	1.35%
28	Mandatory Fringe Benefits	315.5	319.3	319.3	3.8	-1.20%
29	Non-Personnel Services	721.5	724.1	647.4	2.6	-0.36%
30	Materials & Supplies	142.3	142.3	130.4	0.0	0.00%
31	Capital Outlay & Facility Maintenance	12.0	12.0	8.3	(0.0)	0.07%
32	Debt Service	2.8	2.8	2.8	-	0.00%
33	Services Of Other Depts	113.7	113.7	109.0	0.0	-0.01%
34	Annual Project Related	1.5	1.5	1.3	-	0.00%
35	Multi-Year Projects	157.6	164.2	164.2	6.6	-4.02%
36	Transfer-Out	157.9	157.9	121.7	(0.0)	0.00%
37	TOTAL OPERATING EXPENSES	2,408.3	2,410.9	2,276.9	2.6	-0.11%
38						
39	PY Carryforwards	74.8	74.8			
40						
41	GENERAL FUND SUPPORT	807.4	838.5	740.7	31.1	-3.71%

Department of Public Health - Zuckerberg San Francisco General Hospital

STATEMENT OF REVENUE AND EXPENSES

December 31, 2018

(In Millions of Dollars)

		CURRENT YEAR				
		Projection	Revised Budget	Original Budget	Fav/ (Unfav) Variance	% Var
NET PATIENT SERVICE REVENUE:						
1	Medi-Cal Revenue	152.35	157.51	121.37	(5.16)	-3.27%
2	Medicare Revenue	165.39	159.66	159.66	5.72	3.58%
3	Short Doyle M/Cal	6.37	6.37	6.37	0.00	0.03%
4	Patient Fees	-	-	-	-	0.00%
5	Other Patient Revenue	130.11	129.10	129.10	1.00	0.78%
6	TOTAL PATIENT SERVICE REVENUE	<u>454.22</u>	<u>452.65</u>	<u>416.51</u>	<u>1.57</u>	<u>0.35%</u>
7						
OTHER OPERATING REVENUE:						
9	MAA/TCM	5.00	5.00	5.00	-	0.00%
10	GPP/PRIME	189.28	172.03	172.03	17.24	10.02%
11	EPP QIP	112.91	112.91	112.91	(0.00)	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	113.76	111.98	111.98	1.78	1.59%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	54.52	54.52	54.52	-	0.00%
17	Fees/Fines/Licenses	-	-	-	-	0.00%
18	Other State/Misc	6.41	6.41	6.41	-	0.00%
19	Revenues from Other Departments	8.36	8.36	8.32	-	0.00%
20	Multi-Year Projects	-	-	-	-	0.00%
21	Transfer-In	-	-	-	-	0.00%
22	TOTAL OTHER OPERATING REVENUE	<u>490.23</u>	<u>471.22</u>	<u>471.18</u>	<u>19.02</u>	<u>4.04%</u>
23						
24	TOTAL OPERATING REVENUE	<u>944.45</u>	<u>923.86</u>	<u>887.69</u>	<u>20.59</u>	<u>2.23%</u>
25						
OPERATING EXPENSES:						
27	Salaries	397.42	385.62	385.62	(11.80)	3.06%
28	Mandatory Fringe Benefits	157.16	159.16	159.16	2.00	-1.26%
29	Non-Personnel Services	224.28	224.28	219.39	-	0.00%
30	Materials & Supplies	88.54	88.54	85.49	-	0.00%
31	Capital Outlay & Facility Maintenance	8.38	8.38	6.42	-	0.00%
32	Debt Service	2.84	2.84	2.84	-	0.00%
33	Services Of Other Depts	59.10	59.10	57.71	-	0.00%
34	Annual Project Related	-	-	-	-	0.00%
35	Multi-Year Projects	28.78	35.38	35.38	6.60	-18.66%
36	Transfer-Out	155.86	155.86	119.72	(0.00)	0.00%
37	TOTAL OPERATING EXPENSES	<u>1,122.36</u>	<u>1,119.16</u>	<u>1,071.73</u>	<u>(3.20)</u>	<u>0.29%</u>
38						
39	PY Carryforwards	11.36	11.36			
40						
41	GENERAL FUND SUPPORT	<u>166.56</u>	<u>183.94</u>	<u>184.05</u>	<u>17.38</u>	<u>-9.45%</u>

Department of Public Health - Laguna Honda Hospital

STATEMENT OF REVENUE AND EXPENSES

December 31, 2018

(In Millions of Dollars)

CURRENT YEAR						
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:						
1	Medi-Cal Revenue	179.92	163.54	163.54	16.38	10.02%
2	Medicare Revenue	9.02	9.02	9.02	-	n/a
3	Short Doyle M/Cal	0.39	0.39	0.39	-	n/a
4	Patient Fees	-	-	-	-	n/a
5	Other Patient Revenue	0.17	0.17	0.17	-	n/a
6	TOTAL NET PATIENT SERVICE REVENUE	<u>189.50</u>	<u>173.12</u>	<u>173.12</u>	<u>16.38</u>	<u>9.46%</u>
7						
OTHER OPERATING REVENUE:						
9	MAA/TCM	-	-	-	-	n/a
10	GPP/PRIME	-	-	-	-	n/a
11	EPP QIP	-	-	-	-	n/a
12	Healthy San Francisco - City Option Fees	-	-	-	-	n/a
13	SAPT	-	-	-	-	n/a
14	Capitation Fees / Health Plan Settlements	-	-	-	-	n/a
15	2011 Realignment	-	-	-	-	n/a
16	1991 Health & Welfare Realignment	-	-	-	-	n/a
17	Fees/Fines/Licenses	0.56	0.56	0.56	-	n/a
18	Other State/Misc	0.28	0.28	0.28	-	n/a
19	Revenues from Other Departments	0.26	0.26	0.24	-	n/a
20	Multi-Year Projects	0.04	0.04	0.04	-	n/a
21	Transfer-In	2.00	2.00	2.00	-	n/a
22	TOTAL OTHER OPERATING REVENUE	<u>3.15</u>	<u>3.15</u>	<u>3.12</u>	<u>0.00</u>	<u>n/a</u>
23						
24	TOTAL OPERATING REVENUE	<u>192.65</u>	<u>176.26</u>	<u>176.24</u>	<u>16.38</u>	<u>9.30%</u>
25						
OPERATING EXPENSES:						
27	Salaries	144.69	142.48	142.48	(2.21)	-1.55%
28	Mandatory Fringe Benefits	63.62	63.84	63.84	0.22	0.34%
29	Non-personnel Services	11.56	11.56	8.92	-	n/a
30	Materials and Supplies	25.56	25.56	23.01	-	n/a
31	Capital Outlay	2.17	2.17	0.88	-	n/a
32	Debt Service	-	-	-	-	n/a
33	Services Of Other Depts	15.28	15.28	13.98	-	n/a
34	Annual Project Related	1.48	1.48	1.27	-	n/a
35	Multi-Year Projects	3.22	3.22	3.22	-	n/a
36	Transfer-Out	2.00	2.00	2.00	-	n/a
37	TOTAL OPERATING EXPENSES	<u>269.57</u>	<u>267.58</u>	<u>259.60</u>	<u>(1.99)</u>	<u>-0.74%</u>
38						
39	PY Carryforwards	8.56	8.56			
40						
41	GENERAL FUND SUPPORT	<u>68.36</u>	<u>82.76</u>	<u>83.37</u>	<u>14.40</u>	<u>17.40%</u>

Department of Public Health - Primary Care Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2018

(In Millions of Dollars)

		CURRENT YEAR				
		<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>
NET PATIENT SERVICE REVENUE:						
1	Medi-Cal Revenue	6.94	8.15	8.15	(1.21)	-14.81%
2	Medicare Revenue	2.58	3.40	3.40	(0.82)	-24.13%
3	Short Doyle M/Cal	-	-	-	-	0.00%
4	Patient Fees	-	-	-	-	0.00%
5	Other Patient Revenue	0.24	0.21	0.21	0.03	13.99%
6	TOTAL PATIENT SERVICE REVENUE	<u>9.76</u>	<u>11.76</u>	<u>11.76</u>	<u>(2.00)</u>	<u>-16.98%</u>
7						
OTHER OPERATING REVENUE:						
9	MAA/TCM	0.44	0.44	0.44	-	0.00%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	5.94	8.64	8.64	(2.70)	-31.23%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	-	-	-	-	0.00%
17	Fees/Fines/Licenses	-	-	-	-	0.00%
18	Other State/Misc	1.27	1.27	1.27	-	0.00%
19	Revenues from Other Departments	0.54	0.54	0.54	-	0.00%
20	Multi-Year Projects	7.05	7.05	7.05	-	0.00%
21	Transfer-In	-	-	-	-	0.00%
22	TOTAL OTHER OPERATING REVENUE	<u>15.23</u>	<u>17.93</u>	<u>17.93</u>	<u>(2.70)</u>	<u>-15.04%</u>
23						
24	TOTAL OPERATING REVENUE	<u>24.99</u>	<u>29.69</u>	<u>29.69</u>	<u>(4.69)</u>	<u>-15.81%</u>
25						
OPERATING EXPENSES:						
27	Salaries	48.33	48.23	48.23	(0.10)	0.21%
28	Mandatory Fringe Benefits	19.59	19.91	19.91	0.32	-1.63%
29	Non-Personnel Services	7.72	7.72	4.61	-	0.00%
30	Materials & Supplies	5.36	5.36	4.13	-	0.00%
31	Capital Outlay & Facility Maintenance	0.10	0.10	-	-	0.00%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	3.93	3.93	3.82	-	0.00%
34	Annual Project Related	-	-	-	-	0.00%
35	Multi-Year Projects	14.60	14.60	14.60	-	0.00%
36	Transfer-Out	-	-	-	-	0.00%
37	TOTAL OPERATING EXPENSES	<u>99.64</u>	<u>99.86</u>	<u>95.29</u>	<u>0.22</u>	<u>-0.22%</u>
38						
39	PY Carryforwards	4.56	4.56			
40						
41	GENERAL FUND SUPPORT	<u>70.08</u>	<u>65.61</u>	<u>65.61</u>	<u>(4.47)</u>	<u>6.82%</u>

Department of Public Health - Behavioral Health Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2018

(In Millions of Dollars)

	CURRENT YEAR				
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>
NET PATIENT SERVICE REVENUE:					
1 Medi-Cal Revenue	5.26	5.26	5.26	0.00	0.05%
2 Medicare Revenue	1.64	1.65	1.65	(0.00)	-0.21%
3 Short Doyle M/Cal	79.36	84.36	84.36	(5.00)	-5.93%
4 Patient Fees	0.61	0.62	0.62	(0.00)	-0.47%
5 Other Patient Revenue	0.50	-	-	0.50	0.00%
6 TOTAL PATIENT SERVICE REVENUE	87.37	91.88	91.88	(4.51)	-4.91%
7					
8 OTHER OPERATING REVENUE:					
9 MAA/TCM	0.80	0.80	0.80	-	0.00%
10 GPP/PRIME	-	-	-	-	0.00%
11 EPP QIP	-	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13 SAPT	9.88	9.88	9.88	-	0.00%
14 Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15 2011 Realignment	42.50	37.17	37.17	5.33	14.33%
16 1991 Health & Welfare Realignment	63.23	63.23	63.23	0.00	0.01%
17 Fees/Fines/Licenses	10.32	16.17	16.17	(5.86)	-36.21%
18 Other State/Misc	2.07	2.06	2.06	0.00	0.22%
19 Revenues from Other Departments	-	-	-	-	0.00%
20 Multi-Year Projects	-	-	-	-	0.00%
21 Transfer-In	-	-	-	-	0.00%
22 TOTAL OTHER OPERATING REVENUE	128.80	129.32	129.32	(0.52)	-0.40%
23					
24 TOTAL OPERATING REVENUE	216.18	221.20	221.20	(5.03)	-2.27%
25					
26 OPERATING EXPENSES:					
27 Salaries	62.29	63.04	63.04	0.75	-1.18%
28 Mandatory Fringe Benefits	24.60	24.11	24.11	(0.50)	2.06%
29 Non-Personnel Services	281.46	281.45	228.62	(0.00)	0.00%
30 Materials & Supplies	10.75	11.05	8.61	0.30	-2.72%
31 Capital Outlay & Facility Maintenance	0.29	0.29	0.17	(0.00)	0.04%
32 Debt Service	-	-	-	-	0.00%
33 Services Of Other Depts	3.03	3.04	2.79	0.00	-0.08%
34 Annual Project Related	-	-	-	-	0.00%
35 Multi-Year Projects	5.08	5.08	5.08	-	0.00%
36 Transfer-Out	-	-	-	-	0.00%
37 TOTAL OPERATING EXPENSES	387.49	388.04	332.41	0.55	-0.14%
38					
39 PY Carryforwards	57.80	57.80			
40					
41 GENERAL FUND SUPPORT	113.52	109.04	111.20	(4.48)	4.11%

Department of Public Health - Jail Health Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2018

(In Millions of Dollars)

	CURRENT YEAR				
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>
NET PATIENT SERVICE REVENUE:					
1 Medi-Cal Revenue	-	-	-	-	0.00%
2 Medicare Revenue	-	-	-	-	0.00%
3 Short Doyle M/Cal	-	-	-	-	0.00%
4 Patient Fees	-	-	-	-	0.00%
5 Other Patient Revenue	-	-	-	-	0.00%
6 TOTAL PATIENT SERVICE REVENUE	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00%</u>
7					
8 OTHER OPERATING REVENUE:					
9 MAA/TCM	-	-	-	-	0.00%
10 GPP/PRIME	-	-	-	-	0.00%
11 EPP QIP	-	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13 SAPT	-	-	-	-	0.00%
14 Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15 2011 Realignment	-	-	-	-	0.00%
16 1991 Health & Welfare Realignment	-	-	-	-	0.00%
17 Fees/Fines/Licenses	0.03	0.03	0.03	-	0.00%
18 Other State/Misc	-	-	-	-	0.00%
19 Revenues from Other Departments	0.36	0.36	0.36	-	0.00%
20 Multi-Year Projects	-	-	-	-	0.00%
21 Transfer-In	-	-	-	-	0.00%
22 TOTAL OTHER OPERATING REVENUE	<u>0.39</u>	<u>0.39</u>	<u>0.39</u>	<u>0.00</u>	<u>0.00%</u>
23					
24 TOTAL OPERATING REVENUE	<u>0.39</u>	<u>0.39</u>	<u>0.39</u>	<u>0.00</u>	<u>0.00%</u>
25					
26 OPERATING EXPENSES:					
27 Salaries	21.88	21.88	21.88	-	0.00%
28 Mandatory Fringe Benefits	7.58	7.58	7.58	-	0.00%
29 Non-Personnel Services	2.26	2.26	3.73	-	0.00%
30 Materials & Supplies	3.58	3.58	3.70	-	0.00%
31 Capital Outlay & Facility Maintenance	-	-	0.00	-	0.00%
32 Debt Service	-	-	-	-	0.00%
33 Services Of Other Depts	0.59	0.59	0.92	-	0.00%
34 Annual Project Related	-	-	-	-	0.00%
35 Multi-Year Projects	-	-	-	-	0.00%
36 Transfer-Out	-	-	-	-	0.00%
37 TOTAL OPERATING EXPENSES	<u>35.89</u>	<u>35.89</u>	<u>37.81</u>	<u>0.00</u>	<u>0.00%</u>
38					
39 PY Carryforwards	1.92	1.92			
40					
41 GENERAL FUND SUPPORT	<u>33.59</u>	<u>33.59</u>	<u>37.42</u>	<u>0.00</u>	<u>0.00%</u>

Department of Public Health - Health at Home Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2018

(In Millions of Dollars)

CURRENT YEAR						
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav./ (Unfav.) Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:						
1	Medi-Cal Revenue	0.05	0.05	0.05	-	n/a
2	Medicare Revenue	1.65	1.65	1.65	-	n/a
3	Short Doyle M/Cal	-	-	-	-	n/a
4	Patient Fees	-	-	-	-	n/a
5	Other Patient Revenue	0.00	0.00	0.00	-	n/a
6	TOTAL PATIENT SERVICE REVENUE	<u>1.70</u>	<u>1.70</u>	<u>1.70</u>	-	<u>n/a</u>
7						
OTHER OPERATING REVENUE:						
9	MAA/TCM	-	-	-	-	n/a
10	GPP/PRIME	-	-	-	-	n/a
11	EPP QIP	-	-	-	-	n/a
12	Healthy San Francisco - City Option Fees	-	-	-	-	n/a
13	SAPT	-	-	-	-	n/a
14	Capitation Fees / Health Plan Settlements	0.37	0.30	0.30	0.07	23.67%
15	2011 Realignment	-	-	-	-	n/a
16	1991 Health & Welfare Realignment	-	-	-	-	n/a
17	Fees/Fines/Licenses	-	-	-	-	n/a
18	Other State/Misc	-	-	-	-	n/a
19	Revenues from Other Departments	0.27	0.27	0.27	-	n/a
20	Multi-Year Projects	-	-	-	-	n/a
21	Transfer-In	-	-	-	-	n/a
22	TOTAL OTHER OPERATING REVENUE	<u>0.64</u>	<u>0.57</u>	<u>0.57</u>	<u>0.07</u>	<u>12.43%</u>
23						
24	TOTAL OPERATING REVENUE	<u>2.34</u>	<u>2.27</u>	<u>2.27</u>	<u>0.07</u>	<u>3.13%</u>
25						
OPERATING EXPENSES:						
27	Salaries	5.63	5.53	5.53	(0.10)	-1.83%
28	Mandatory Fringe Benefits	2.16	2.19	2.19	0.03	1.37%
29	Non-Personnel Services	0.69	0.69	0.31	(0.00)	-0.09%
30	Materials & Supplies	0.28	0.28	0.11	0.00	0.25%
31	Capital Outlay & Facility Maintenance	-	-	-	-	n/a
32	Debt Service	-	-	-	-	n/a
33	Services Of Other Depts	0.07	0.07	0.07	-	n/a
34	Annual Project Related	-	-	-	-	n/a
35	Multi-Year Projects	-	-	-	-	n/a
36	Transfer-Out	-	-	-	-	n/a
37	TOTAL OPERATING EXPENSES	<u>8.84</u>	<u>8.76</u>	<u>8.21</u>	<u>(0.07)</u>	<u>-0.87%</u>
38						
39	PY Carryforwards	0.56	0.56			
40						
41	GENERAL FUND SUPPORT	<u>5.94</u>	<u>5.94</u>	<u>5.93</u>	<u>(0.00)</u>	<u>0.00%</u>

Department of Public Health - Health Network Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2018

(In Millions of Dollars)

CURRENT YEAR						
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav./ (Unfav.) Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:						
1	Medi-Cal Revenue	0.04	0.04	0.04	0.00	6.78%
2	Medicare Revenue	-	-	-	-	0.00%
3	Short Doyle M/Cal	-	-	-	-	0.00%
4	Patient Fees	0.07	0.07	0.07	0.00	1.40%
5	Other Patient Revenue	-	-	-	-	0.00%
6	TOTAL PATIENT SERVICE REVENUE	<u>0.11</u>	<u>0.11</u>	<u>0.11</u>	<u>0.00</u>	<u>3.22%</u>
7						
OTHER OPERATING REVENUE:						
9	MAA/TCM	1.51	1.51	1.51	(0.00)	-0.13%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	16.91	16.92	16.92	(0.00)	-0.03%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	0.91	0.91	0.91	0.00	0.33%
17	Fees/Fines/Licenses	-	-	-	-	0.00%
18	Other State/Misc	4.41	4.41	4.41	0.00	0.06%
19	Revenues from Other Departments	-	-	-	-	0.00%
20	Multi-Year Projects	9.64	9.64	9.64	0.00	0.01%
21	Transfer-In	121.71	121.72	121.72	(0.00)	0.00%
22	TOTAL OTHER OPERATING REVENUE	<u>155.10</u>	<u>155.10</u>	<u>155.10</u>	<u>(0.00)</u>	<u>0.00%</u>
23						
24	TOTAL OPERATING REVENUE	<u>155.21</u>	<u>155.21</u>	<u>155.21</u>	<u>0.00</u>	<u>0.00%</u>
25						
OPERATING EXPENSES:						
27	Salaries	26.46	26.46	26.46	(0.00)	0.01%
28	Mandatory Fringe Benefits	7.74	7.74	7.74	(0.00)	0.02%
29	Non-Personnel Services	129.40	132.04	129.77	2.64	-2.00%
30	Materials & Supplies	0.54	0.54	0.41	0.00	-0.18%
31	Capital Outlay & Facility Maintenance	-	-	-	-	0.00%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	0.98	0.98	0.96	(0.00)	0.12%
34	Annual Project Related	-	-	-	-	0.00%
35	Multi-Year Projects	86.56	86.56	86.56	-	0.00%
36	Transfer-Out	-	-	-	-	0.00%
37	TOTAL OPERATING EXPENSES	<u>251.69</u>	<u>254.32</u>	<u>251.90</u>	<u>2.63</u>	<u>-1.03%</u>
38						
39	PY Carryforwards	2.83	2.83			
40						
41	GENERAL FUND SUPPORT	<u>93.65</u>	<u>96.29</u>	<u>96.70</u>	<u>2.63</u>	<u>-2.74%</u>

Department of Public Health - Population Health Division

STATEMENT OF REVENUE AND EXPENSES

December 31, 2018

(In Millions of Dollars)

CURRENT YEAR						
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:						
1	Medi-Cal Revenue	0.87	0.87	0.87	0.00	0.32%
2	Medicare Revenue	(0.00)	0.00	0.00	(0.00)	-227.65%
3	Short Doyle M/Cal	-	-	-	-	0.00%
4	Patient Fees	1.94	1.94	1.94	(0.00)	-0.02%
5	Other Patient Revenue	0.00	-	-	0.00	0.00%
6	TOTAL PATIENT SERVICE REVENUE	<u>2.82</u>	<u>2.82</u>	<u>2.82</u>	<u>0.00</u>	<u>0.16%</u>
7						
OTHER OPERATING REVENUE:						
9	MAA/TCM	0.26	0.26	0.26	(0.00)	-1.15%
10	GPP/PRIME	-	-	-	-	0.00%
11	EPP QIP	-	-	-	-	0.00%
12	Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13	SAPT	-	-	-	-	0.00%
14	Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15	2011 Realignment	-	-	-	-	0.00%
16	1991 Health & Welfare Realignment	-	-	-	-	0.00%
17	Fees/Fines/Licenses	23.59	23.43	23.43	0.15	0.66%
18	Other State/Misc	0.04	0.04	0.04	0.00	12.90%
19	Revenues from Other Departments	-	-	-	-	0.00%
20	Multi-Year Projects	0.20	0.21	0.21	(0.00)	-1.67%
21	Transfer-In	-	-	-	-	0.00%
22	TOTAL OTHER OPERATING REVENUE	<u>24.09</u>	<u>23.94</u>	<u>23.94</u>	<u>0.15</u>	<u>0.64%</u>
23						
24	TOTAL OPERATING REVENUE	<u>26.91</u>	<u>26.75</u>	<u>26.75</u>	<u>0.16</u>	<u>0.59%</u>
25						
OPERATING EXPENSES:						
27	Salaries	29.84	32.84	32.84	3.00	-9.14%
28	Mandatory Fringe Benefits	12.13	13.13	13.13	1.00	-7.62%
29	Non-Personnel Services	29.47	29.47	26.26	(0.00)	0.02%
30	Materials & Supplies	3.98	3.68	2.70	(0.30)	8.15%
31	Capital Outlay & Facility Maintenance	0.35	0.35	0.16	(0.00)	1.19%
32	Debt Service	-	-	-	-	0.00%
33	Services Of Other Depts	2.82	2.82	2.80	0.00	-0.18%
34	Annual Project Related	-	-	-	-	0.00%
35	Multi-Year Projects	0.21	0.21	0.21	-	0.00%
36	Transfer-Out	-	-	-	-	0.00%
37	TOTAL OPERATING EXPENSES	<u>78.79</u>	<u>82.49</u>	<u>78.11</u>	<u>3.70</u>	<u>-4.49%</u>
38						
39	PY Carryforwards	2.17	2.17			
40						
41	GENERAL FUND SUPPORT	<u>49.71</u>	<u>53.57</u>	<u>51.36</u>	<u>3.86</u>	<u>-7.20%</u>

Department of Public Health - Administration

STATEMENT OF REVENUE AND EXPENSES

December 31, 2018

(In Millions of Dollars)

	CURRENT YEAR				
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Fav/ (Unfav) Variance</u>	<u>% Var</u>
NET PATIENT SERVICE REVENUE:					
1 Medi-Cal Revenue	-	-	-	-	0.00%
2 Medicare Revenue	-	-	-	-	0.00%
3 Short Doyle M/Cal	-	-	-	-	0.00%
4 Patient Fees	-	-	-	-	0.00%
5 Other Patient Revenue	-	-	-	-	0.00%
6 TOTAL PATIENT SERVICE REVENUE	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00%</u>
7					
OTHER OPERATING REVENUE:					
9 MAA/TCM	1.74	0.73	0.73	1.00	136.78%
10 GPP/PRIME	-	-	-	-	0.00%
11 EPP QIP	-	-	-	-	0.00%
12 Healthy San Francisco - City Option Fees	-	-	-	-	0.00%
13 SAPT	-	-	-	-	0.00%
14 Capitation Fees / Health Plan Settlements	-	-	-	-	0.00%
15 2011 Realignment	-	-	-	-	0.00%
16 1991 Health & Welfare Realignment	35.47	35.47	35.47	0.00	0.01%
17 Fees/Fines/Licenses	0.56	0.56	0.56	(0.00)	-0.17%
18 Other State/Misc	0.00	-	-	0.00	0.00%
19 Revenues from Other Departments	-	(0.00)	-	0.00	-100.00%
20 Multi-Year Projects	-	-	-	-	0.00%
21 Transfer-In	-	-	-	-	0.00%
22 TOTAL OTHER OPERATING REVENUE	<u>37.77</u>	<u>36.76</u>	<u>36.76</u>	<u>1.01</u>	<u>2.75%</u>
23					
24 TOTAL OPERATING REVENUE	<u>37.77</u>	<u>36.76</u>	<u>36.76</u>	<u>1.01</u>	<u>2.75%</u>
25					
OPERATING EXPENSES:					
27 Salaries	47.00	47.01	46.33	0.00	0.00%
28 Mandatory Fringe Benefits	20.90	21.65	21.65	0.75	-3.46%
29 Non-Personnel Services	34.64	34.64	25.80	(0.00)	0.01%
30 Materials & Supplies	3.74	3.74	2.25	(0.00)	0.01%
31 Capital Outlay & Facility Maintenance	0.68	0.68	0.66	(0.00)	0.56%
32 Debt Service	-	-	-	-	0.00%
33 Services Of Other Depts	27.88	27.89	25.93	0.00	-0.01%
34 Annual Project Related	-	-	-	-	0.00%
35 Multi-Year Projects	19.20	19.20	19.20	-	0.00%
36 Transfer-Out	-	-	-	-	0.00%
37 TOTAL OPERATING EXPENSES	<u>154.05</u>	<u>154.80</u>	<u>141.82</u>	<u>0.75</u>	<u>-0.48%</u>
38					
39 PY Carryforwards	11.97	11.97			
40					
41 GENERAL FUND SUPPORT	<u>104.32</u>	<u>106.08</u>	<u>105.06</u>	<u>1.76</u>	<u>-1.66%</u>